



NON-GOVERNMENTAL UNION

FOUNDATION FOR SUPPORT OF REFORMS IN UKRAINE

ANNUAL REPORT

2017



**Promoting the development of Ukraine and improving
the material well-being of its citizens by supporting
the development and implementation
of reforms in Ukraine**

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About us



NON-GOVERNMENTAL UNION

FOUNDATION FOR SUPPORT OF REFORMS IN UKRAINE

Our goal

**is to promote the development of Ukraine and improve the material well-being of its citizens
by supporting the development and implementation of reforms in Ukraine**

> Directions

-  Coordination of the process of development, implementation, and monitoring of implementation of reforms in Ukraine
-  Selection, recruitment, and coordination of experts for development and monitoring of implementation of reforms in Ukraine
-  Engagement of the community in the development, monitoring and control of the reforms process in Ukraine
-  Improvement of civil servants' professionalism
-  Communication of reforms to domestic and foreign markets
-  Attracting of investment into Ukraine
-  Improvement of the image of Ukraine abroad
-  Promotion of science, scientific activities, and research development
-  Encouragement of economic growth and economic development of Ukraine and separate regions thereof, as well as increase of the competitiveness of Ukraine

> Key indicators 2017



15
projects



312
consultants

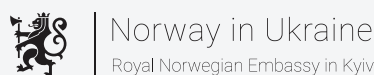


>15
beneficiaries

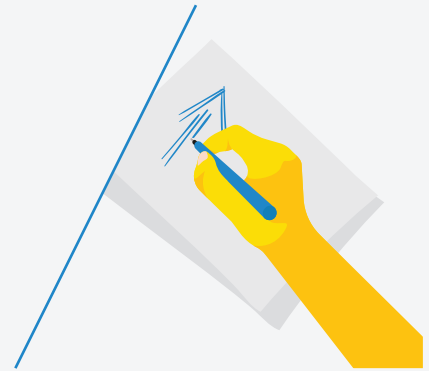


9
sources of funding

Donors



Reform Delivery Office



European Bank
for Reconstruction and Development

- Reforms Delivery Office (RDO) was set in December 2016 as an advisory body to the Cabinet of Ministers, coordinated by the Prime Minister and headed by the Minister of the Cabinet of Ministers. The RDO maintains close and regular cooperation with SAGSUR, line ministries and RST's.
- The RDO plays an essential role in the implementation of the implementation of reforms, provides coordination, analytical, communication and strategic planning support, monitoring and ensures a timely implementation. effective communication and partnership with national and international counterparts, donors and civil society.
- The project, supported via the Foundation, is funded through the EBRD-managed Ukraine Multi-Donor Account (MDA), established in July 2014 to support Ukraine's efforts to reform its economy, improve its business climate and return to a path of sustainable growth. Contributors to the fund are Denmark, Finland, France, Germany, Italy, Japan, the Netherlands, Poland, Sweden, Switzerland, the United Kingdom, the United States and the European Union.

The main focus of RDO is
on 6 priority reforms:



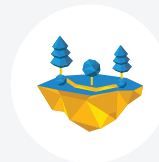
Pension reform



Education reform



Health care reform



Land Market Reform



Privatization reform



Public Administration Reform

> The key deliverables

Expert Support of KMU

- Participation in development of the Government's strategic mid-term plan till 2020
- Participation in creation of the Government's strategic mid-term plan and actions plan for 2017
- Participation in development of a draft of a report on implementation and results of Actions plan for 2017
- Priority Action Plan for 2018 is developed
- The e-portal for monitoring of the Government's actions plan for 2017 was successfully launched on June 12th, 2017 at the SharePoint basis
- The RDO assisted in organization and management of the international conference "Reforms in Ukraine" in London

Public Administration Reform

- Amendments to the action plan of implementation of the strategy for reforming public administration in Ukraine for 2016-2020 years
- The new vacancies portal career.gov.ua was launched
- The functional audit of 10 pilot ministries, SCMU, State agency for e-government of Ukraine and State agency for public service; 474RSP vacancies announced and 13000 candidates have applied online, 50 new directorates
- Updated the CMU portal
- Unified State Administration Services Portal

Social Security support reform

- Pension reform:
 - appropriate legislative acts have been developed and adopted that allowed to launch pension reform
 - action Plan for the implementation of the 2nd pillar of pensions and improvement of the 3rd pillar
- Monetization of unused subsidies
- Education reform:
 - implementation of the "New Ukrainian School"

- the adoption of the Law of Ukraine "On Education" dated 05.09.2017 № 2145-VIII

Healthcare reform:

- E-Health
- "Affordable medicine"

Business climate improvement and innovations development

- The state regulation of prices for food products and services in the markets was canceled
- Draft law #7275 on prevention of pressure on business by law enforcement agencies was adopted by the Parliament
- Ukraine rose in ranking of Doing Business for +4 points
- The SME development Strategy 2020 Ukraine was approved



Industry and Innovations development

- Concept of "New Industrial Policy"
- CMU Resolution "On the Establishment of the Council for the Development of Innovations"
- Industrial development strategy was developed. Innovation development council was established and the Regulations were approved; The Concept of the Office for the Development of Innovations was developed

Privatization and SOE reform

- The law on privatization #7066 dated 04.09.2017
- New draft law #6428 dated 10.05.2017 on corporate governance
- Supervisory board for "Naftohaz" was appointed
- Ukrposhta have already completed the transformation into private joint stock company
- Corporatization of Ukrenergo

Energy Independence

- The law on Housing and Utilities services #1581-d was adopted on 09.11.2017

- The Coordination Center for ensuring the introduction of a new electricity market was set up by the CMU regulation #559 dated 09.08.2017

Decentralization

- The law #7117 dated 14.11.2017 "On improving the availability and quality of healthcare in the village"
- The draft law #297 dated 16.11.2017 "On amendments to certain legislative acts of Ukraine regarding the Statutes of territorial communities"
- The draft law #6466 dated 18.05.2017 "On amendments to the law of Ukraine on voluntary amalgamation of territorial communities in terms of voluntary joining of amalgamated communities of villages, settlements to amalgamated communities around cities of region subordination" was adopted
- The draft law # 6403 dated 21.04.2017 "On amendments to the Law of Ukraine concerning regulation of urban development"

Land reform

- The Decree #639 dated 23.08.2017 "On Land relations monitoring"



National Reform Council Support Team



The NRC ST is a group of experts subordinated to the Secretary of the NRC, who serve as the Secretariat of the NRC. The NRC ST provides organizational and technical support to the NRC, preparation for regular NRC sittings, including coordination of stakeholders, ensuring execution of NRC decisions and recommendations, and monitoring and communications of reforms progress.




The functions and tasks:

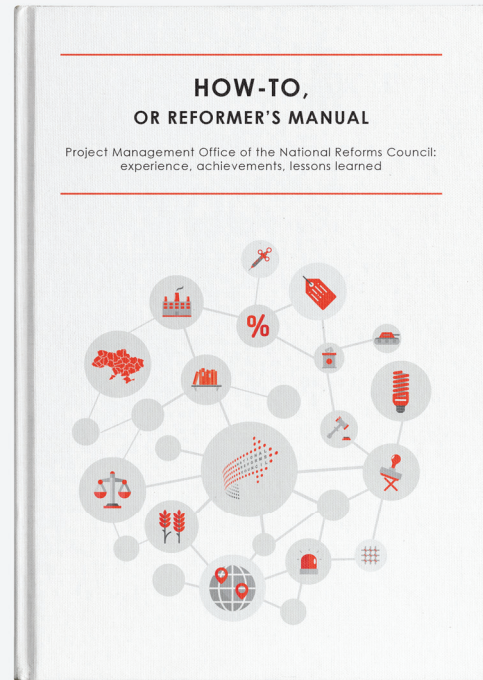
- Develops the NRC agenda and ensures implementation of decisions
- Coordinates the preparation of NRC sittings and reports
- Develops and support a system of monitoring of reforms progress
- Promotes dialogue among reform stakeholders
- Provides communication support, ensuring a unified reforms narrative

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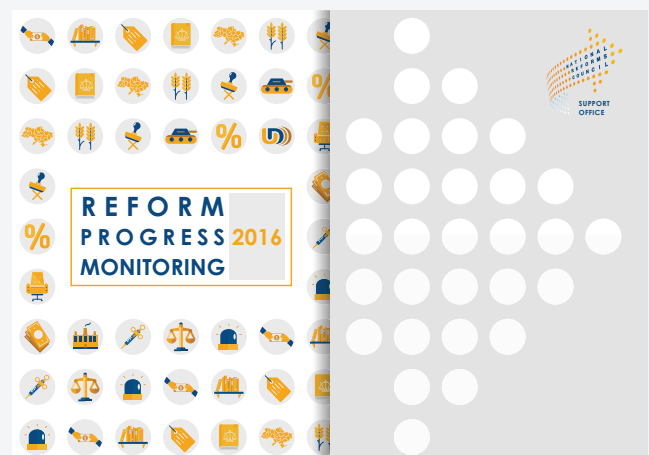


> The key deliverables

-  Organizational, technical, and communication support to the NRC
-  5 NRC sittings were conducted
-  HOW-TO, or reformer's manual / Project management office of the National reforms council: experience, achievements, lessons learned ([Ukrainian](#) and [English](#))



-  The book "To protect or to open: National economic pragmatism"
-  Printing the report on monitoring reforms in 2016
 - In English – 8999 copies
 - In Ukrainian – 3000 copies



Reform Support Teams

Goal

is to facilitate implementation of key reforms and to establish a new generation of reform-oriented Ukrainian citizens motivated to enter public service in support of processes of change and modernization of Ukraine's Government at all levels



RST is a group of Ukrainian professionals (non-public servants) funded on a temporary basis by the donors that provide targeted technical support and assists Ministries and public services/agencies in the design and implementation of sectoral strategies and priority reforms. The RSTs will assist in filling the capacity gaps in the design and implementation of their priority reform strategies and programmes, and the gradual restructuring of their administrations, while strengthening links and partnerships between the priorities of the Authorised Body and relevant donor support.



Reform priorities are expected to be determined by the Ministry, based primarily upon relevant Government, ministry and sector strategies and action plans following the necessary consultations with relevant stakeholders from civil society, public, and private sector relevant organizations and the donor community.



The project, supported via the Foundation, is funded through the EBRD-managed Ukraine Multi-Donor Account (MDA), established in July 2014 to support Ukraine's efforts to reform its economy, improve its business climate and return to a path of sustainable growth. Contributors to the fund are Denmark, Finland, France, Germany, Italy, Japan, the Netherlands, Poland, Sweden, Switzerland, the United Kingdom, the United States and the European Union.



European Bank
for Reconstruction and Development

RST under the Ministry of finance in Ukraine



**MIN
FIN** REFORM
SUPPORT
TEAM

> The key deliverables

Development of the Public Finance Management Strategy

- Participation in drafting the PFM Strategy and Action Plan for its implementation
- Participation in the preparation of a draft spreadsheet tool template for the financial and economic impact assessment of draft legal acts
- Participation in development of the final version of the budget declaration

Public Administration Reform

- Participation in Electronic Document Management System (EDMS) implementation process
- Organization Capacity Building of the Ministry
- Conducting HR Survey on involvement in and awareness on the activities of the Ministry
- Participation in the creation of the Directorate of Strategic Planning in the Ministry

IT Infrastructure and IT Audits

- Analysis of the existing IT infrastructure
- Preparation of Terms of reference for PFM Sector IT Audit
- Preparation of a test version of the Redmine IT application for implementing the project approach in the activities of the Ministry of Finance subdivisions

- Preparation of roadmap for IT projects at PFM for 2018-2020
- Assistance in developing a standardized template for answering to public appeals to the Ministry
- At the initiative of the Reform Support Team, the review of the processing of the incoming correspondence of the Ministry was conducted, and bottlenecks were identified
- The signature delegation matrix is prepared and approved

Tax Reform

- The new VAT-refund system was launched
- The fraudulent VAT invoices detection system was launched
- Participation in the organization and conduction the first Expert Council for the issuance of tax advice
- A multilateral convention on the implementation of measures relating to tax treaties has been prepared in order to counteract the dilution of the tax base and withdrawal of profit from taxation
- Assistance in the preparation of by-laws for the introduction of a taxpayer's electronic cabinet;
- Assistance in drafting a law on the taxation of government bonds

Reform of the State Fiscal Service (SFS)

- Development of Concept of the SFS mid-term reform: approved by CabMin
- Participation in development of the new organizational structure of the SFS

Customs Reform

- Analysis of the best European practices in customs sphere
- Participation in development of legal acts for harmonization of domestic and European legislation in the customs sphere
- Participation in development of Action plan for Customs and legal acts and amendments to legislative acts
- The roadmap for Customs reform was developed
- Participation in working meetings on the Single Window at customs

Optimization of the Social Security System

- Pension reform:
 - detailed analysis of law on the pension provided by the Ministry of Social Policy, and participation in its presentation to international donors
 - calculations and analysis of pension reform
 - full support in developing the draft law
 - development of the IT tool for pension modeling
- Social Security:
 - the analysis of Merger of Social Security Funds
 - participation in development of a new concept of verification of social payments
 - monetization of Social Safety Payments

Improvement of International Financial Cooperation process

- Identifying a list of functions to be transferred from the Ministry of finance of Ukraine to AIFCP Office

State-owned banks reform

- Participation in designing new reporting forms for State-owned banks
- Participation in designing the report on the assessment of the state-owned banks
- Development of a concept of establishment PARC in Ukraine. The concept was approved by the MoF senior management for further discussion with IFIs



RST under Ministry of Economic Development and Trade of Ukraine



REFORM
SUPPORT
TEAM



MINISTRY
OF ECONOMIC DEVELOPMENT
AND TRADE OF UKRAINE

> The key deliverables

State property management reform

Optimization of the portfolio of state-owned enterprises:

- CMU Resolution "On Approval of the Procedure for Determining of the Terms of Payment for Services and Compensation of the Costs of Members of the Supervisory Councils of State Unitary Enterprises and Economic Associations, in the statutory capital of which is more than 50 percent of the shares (shares) belong to the state"
- basic principles for the implementation of property policy for state-owned enterprises in Ukrainian and English
- Passport of State property management reform

Privatization reform:

- list of SOEs subject to privatization in the period from 2017 to 2020, including those that can be privatized after amendments to legislation / transferring into communal ownership
- Comparative table for the draft Law "On the Privatization of State Property"
- Draft Law on Privatization of State Property

Facilitating the liquidation of non-operational state-owned enterprises:

- Procedure for liquidation of the enterprise

Corporate governance:

- an analysis of compliance with the OECD guidelines on corporate governance of state-owned enterprises (2015) in the SE "NNEGC" Energoatom "
- CMU Resolution "On Approval of the Regulation on the procedure for corporatization of Enterprises"
- decree of the President of Ukraine "On corporatization of Enterprises"
- Draft Code of Ethics and Professional Conduct of Corporate Directors
- the Order of the MEDT "On approval of regulations regarding the conditions of remuneration for heads of enterprises based on state-owned property and associations of state enterprises under the management of the MEDT"

An integrated approach to innovation development for a high-tech economy and the structure of the state architecture for innovation support are developed. Innovation development council was established and the Regulations were approved; The Concept of the Office for the Development of Innovations was developed

Public Procurement Reform

- Development of methodological recommendations on risk identification during public procurement procedures
- The Electronic Tender Documentation Mechanism (ETD Plans and Terms of Reference)
- Development of a draft for selection of the best tenders (list of criteria)

Corporate governance reform at Naftogaz

- Performed the analysis of gas market and gas prices
- Performed analysis of gas storage facilities in Europe and Ukraine
- The work on actualization of the Plan on corporate governance of Naftogaz

Deregulation. Small and medium business development

- Passport of reform "Reform deregulation"
- Draft CMU Resolution "On Approval of the Action Plan for Implementation of the Strategy for the Development of Small and Medium Enterprises in Ukraine until the year 2020"

Capacity Building of the MEDT

- Developed regulations and job descriptions for the MEDT
- A questionnaire for evaluation was developed and a survey among MEDT staff was conducted and a report was prepared



RST under the Ministry of infrastructure of Ukraine



**MINISTRY OF
INFRASTRUCTURE OF UKRAINE**

> The key deliverables

Information materials

- Rail Transport Draft Law No. 7316
- European Integration Bill No. 7317: Secure Commercial Transit of Cargoes and Passengers
- Draft Laws 7318, 7319 on Automatic Dimension-Weighted Control (WIM) in accordance with the EU-Ukraine Association Agreement
- Draft Law № 7320 on Road Safety Audit
- Information for the report of the Minister of Infrastructure for the panel "Modernize Ukraine together - The Strategy of Government and Business"
- Analysis of the effectiveness of infrastructure projects
- Road safety indicators for Ukraine: proposal
- Presentation "Additional Aviation Opportunities: Budget Airlines"
- Presentation "Budget Airlines ("Low-cost")"

Concepts and strategies

- Concept of optimization of the system of central executive authorities
- National transport strategy - Drive Ukraine 2030: open market and free competition
- Roadmap for corporatization of state-owned enterprises under the Ministry of Infrastructure of

- Ukraine and subject to corporatization under the law
- A step-by-step action plan for oblast state administrations for preparing for the maintenance of local roads according to the Law of Ukraine dated 17.11.2016, No. 1764-VIII "On Amendments to certain Laws of Ukraine Regarding the Reform of the Public Utility Vehicles Management System"
- Aircraft Project
- Draft Roadmap for corporatization of SE "Administration of Seaports of Ukraine"
- Draft Strategy for Improving the Functioning of the State Ship Security System for the period up to 2022
- Proposals for the National Transport Strategy for the period up to 2030 in the part of inland waterways of Ukraine

Methodology

- Methodology of calculating the investment component of port dues rates
- Methodology of calculation of port dues rates
- Procedure for approval and adjustment of the investment component in the port dues rates
- Procedure for granting and cancellation of rights to operate airlines
- The procedure for establishing airport charges
- Explanatory note to Draft Law No. 2475a "On Inland Water Transport"

Legislative and regulatory activity

- ✪

A comparative table for the draft Law of Ukraine "On Amendments to the Law of Ukraine" On Roads "concerning the audit of road safety"
- ✪

A comparative table for the draft Law of Ukraine "On Amendments to Some Laws of Ukraine on the Introduction of Non-Cash Forms of Payment for Travel in Urban Passenger Transport" and the Draft Law
- ✪

A comparative table for the draft Law of Ukraine "On Amendments to Certain Legislative Acts of Ukraine in the Field of Construction and Operation of Roads"
- ✪

CMU Resolution "On the Establishment of the State Service for Marine and River Transport of Ukraine"
- ✪

Explanatory note to Draft Law No. 2475a "On Inland Water Transport"
- ✪

Provisions on the Directorate of State Policy in the Field of Postal Services and Digital Infrastructure in Transport
- ✪

Regulations on the principles for the formation of the Supervisory Board of the State Enterprise "Boryspil International Airport"
- ✪

Draft Charter of the State Enterprise "Boryspil International Airport" (new edition)
- ✪

On approval of the Collection of tariffs for the carriage of goods by rail within Ukraine and related services and the Coefficients applicable to the Collection of tariffs for the carriage of goods by rail within Ukraine and related services
- ✪

Draft Law of Ukraine "On Amendments to Certain Legislative Acts of Ukraine in the Field of Safety of the Use of Wheeled Vehicles in accordance with the Requirements of the Association Agreement between Ukraine and the European Union, the European Atomic Energy Community and their Member States, on the other hand »
- ✪

Draft Law of Ukraine "On Amendments to the Law of Ukraine" On Roads" concerning the audit of road safety"
- ✪

Draft Law of Ukraine "On Amendments to the Law of Ukraine" On Postal Communications "
- ✪

Draft Law "On Multimodal Transport"
- ✪

Draft Order "On approval of the list of state enterprises of the Ministry to be transformed into joint stock companies (corporatization)"
- ✪

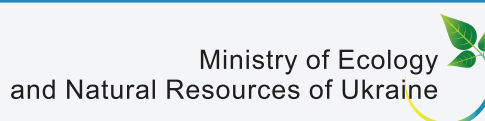
Draft Order of the State Aviation Service of Ukraine "On Approval of Aviation Rules of Ukraine
- ✪

Draft Resolution of the Cabinet of Ministers of Ukraine "On the opening of an international border crossing point at the Poltava airport-airport"
- ✪

Resolution of the CMU "On Approval of the Strategy for Reforming the State Property Objects of the Ministry of Infrastructure of Ukraine"



RST under the Ministry of ecology and natural resources of Ukraine



> The key deliverables

Reform of the system of sustainable use of water resources

- A new vision (concept) of reform has been prepared and discussed with stakeholders
- Prepared policy papers on the implementation of the EU nitrate directive
- National Dialogue on Water was launched
- Reform of the monitoring, control, and liability system for environmental pollution: draft government acts for the creation of a new state environmental protection service were prepared, as well as a draft law for new powers

E-government reform and anti-corruption

- A Concept for the creation of a single electronic system "Open Environment" was prepared

Waste Management System Reform

- A donor meeting was held for the elaboration of 10 draft laws, a plan for implementation of the National Strategy for Waste Management, and the establishment of a state agency on waste management; the development of the framework of law "On Waste" was started, as well as the Action Plan

Reform of the subsoil use system

- A description of the reform was prepared
- The work of the interdepartmental working group has begun

- A table of compliance with EU legislation was prepared

- Agreed on assistance from Canada and the EU

Reducing emissions of large enterprises and implementing the EU Emissions Directive

- The first draft of the reform measures plan was prepared; working group created
- Agreed for assistance from the EU, the Energy Community Secretariat



RST under the Minregion



MINISTRY FOR REGIONAL DEVELOPMENT,
BUILDING AND HOUSING OF UKRAINE



› The key deliverables

Legislative and regulatory activity

- Sub-normative acts which are required for the Energy Efficiency Fund's work were developed
- Sub-normative legal acts for implementation of the Law "On the energy efficiency of buildings" were developed
- Regulatory acts for implementation of the Law "On Commercial Accounting for Thermal Energy and Water Supply" were developed
- Analysis and recommendations on the implementation of 2010/31 / EU and 2012/27 / EU were prepared, proposals to the draft Law "On Energy Efficiency" were submitted
- The Concept of the implementation of state policy in the field of heat supply was adopted, the Action Plan for the implementation of the Concept was developed
- Draft laws and regulations on the use of European norms in building designing: the CMU resolution No. 547 dated 23.05.2011 "On approval of the application of building codes developed on the basis of national technological traditions and construction norms harmonized with the normative documents of the European Union" in terms of its extension to objects of the class of consequences of CC3.
- An analysis of state building codes and practices of adoption deviations from the requirements of the state building codes that ensure compliance with the requirements for buildings in a manner that does not prescribe norms of their buildings,
- The new organizational structure of the Ministry is approved



Project Management Offices for Financial Sector Reform in Ukraine



In 2015 the National Bank of Ukraine, together with other financial sector regulatory agencies, professional associations, and participants from civil society developed the Comprehensive Program for Financial Sector Development of Ukraine until 2020 (the 'Program').

The NBU and NSSMC are the two key institutions responsible for financial sector reforms for 2017/2018, so they require capacity building for implementation of financial sector reform projects. NBU FSR PMO and an NSSMC FSR PMO were created to achieve it.

The NBU FSR PMO

- Facilitate implementation of FSR PMO projects, driving them forward along defined deliverables on all stages and coordinating all stakeholders
- Run adequate monitoring, estimation, and reporting and provide it to all relevant stakeholders (including to NBU Strategy and Reforms Department for onward consolidated reporting to the EBRD), including enhanced transparency of the financial reform effort
- Ensure consistency with Program deadlines and proper escalation of the problem issues to the top management when necessary
- Provide consistent methodological and informational support to all the participants of the financial reform implementation
- Apply project management approaches throughout all stages of FSR PMO projects implementation

Build up and follow the proper communication strategy to support FSR PMO projects implementation

The NSSMC FSR PMO

- Build institutional capacity within the NSSMC through the delivery of internal transformation projects, the aim of which would be to reinforce effective governance, analysis, decision-making, reporting (including to NBU Strategy and Reforms Department for onward consolidated reporting to the EBRD), and project management capacity in the NSSMC
- Facilitate implementation of those projects under the Program that fall under the leadership of the NSSMC as well as those projects the NSSMC is involved in, with a focus on capital market reform projects
- Provide expert advice on individual projects as and when necessary, plugging gaps in knowledge and expertise through internal analysis and coordination with external support, including from the NBU FSR PMO and the NBU Strategy and Reforms Department
- Ensure project management approaches are applied throughout all stages of the projects. The specific objective will be to support implementation of urgent reforms
- Reporting on progress on FSR-related matters to NBU Strategy and Reforms Department for onward consolidated reporting to the EBRD

> The key deliverables of the NBU FSR PMO

A.10 Corporate governance

- Set of public reports on Corporate Governance system structure from TOP-50 Ukrainian insurance companies
- High-level gap-analysis of Solvency II EU directive vs. Ukrainian legislation
- The analysis of international and Ukrainian regulatory experience in the banking sector
- Analysis of Codes of Ethics and Regulating Remuneration in banks
- Presentation of the concept of improving the corporate governance level in the banking sector
- Concept of implementation of changes in Corporate governance in Capital Market sector (reviewed and approved by NSSMC)
- Concept of implementation of changes in Corporate governance in banking sector (reviewed and approved with remarks from NBU)
- Proposals to the draft law about improving corporate governance for NBU and draft law 5592-d
- Proposals to the draft law 5592-d from banks to NSSMC

A.11 Creditor rights protection. Implementation of an effective mechanism of creditor rights protection

- The roadmap for preparation of creditor rights protection concept was developed
- The concept of State Management Company for nonperforming loans of state banks was finalized within the working group
- The concept of ARC companies and the respective law was introduced to the financial market and other stakeholders
- The concept of new draft law dedicated to Restart lending which will unite existent draft laws (6027D, 2460A, 4004D, 3768, 6232) is presented in NBU
- The position of NBU with respect to draft law #7084 is formulated and respective recommendation will be delivered

- The communication campaign "Restart Mortgage Lending

A.12 Problem assets management infrastructure

- The roadmap for preparation of creditor rights protection concept was developed
- The draft law #2784 was analyzed, the working discussion with authors was held and recommendation to for further cooperation was reached

A.15 Financial market infrastructure development

- Concept and road map of the project was agreed by Board of NBU and the project has been launched by the decision of Board of NBU
- It was identified that the legislative changes are necessary. The draft of changes to the legal framework was prepared."
- The vendor of the software was selected (<http://www.percival.co.uk/#/company>)

A.16. Fintech Market Development

- Key fintech market stakeholders, areas, problems and potential risks have been identified and relevant recommendations are integrated into the draft of the Concept vision of Fintech market development
- The draft of the Concept vision of Fintech market development has been preliminarily approved by the NBU Strategy and Reforms department
- Gap-analysis of remote KYC approaches compare to international best practices is done
- The concept of remote KYC for Financial Sector is developed and approved by the NBU Change management Committee
- The concept of mobile payments provided by mobile operators using national payment system platform Prostir is prepared and approved by the NBU Payment department
- Comments on the Draft Law 5361 have been provided and the presentation on Draft Law 5361 vs PSD2 is prepared and discussed with the NBU's Management Board and internal departments
- Position on the best practices of the regulation of cryptocurrency is identified by the external experts, lawyers, and auditors

- Resolution 878 is reviewed, all comments are considered and reflected in the draft and sent to the Ministry of Economic Development and Trade for final approval
- The draft of the concept of remote identification and paperless for insurtech is developed
- Lifecell has approved the concept of mobile payments
- Vodafone promised to be back by the end of December 2017"
- Comments as to new Law #7270 have been prepared and discussed with the NBU's stakeholders

A.19 Upgrade and consolidation of post-trade infrastructure in Ukraine

- Prepare concept of presentation of short-term activity

B.1. Ensure institutional and financial independence of regulators and the GGF

- Prepare final report according to implementation draft of law 6303 which was finished and sent to PM for last corrections and subsequent providing to head of NSSMC. Head of NSSMC agreed to use report in process of support draft of law 6303
- Presentation consist existing model of functioning NSSMC, transition model, and final result in accordance with international advises

B.4 Strategic planning within transformation of regulators

- Gap-analysis of the current NBU strategic planning procedure and Strategy compare to international best practices is done
- The concept of electronic identification using the interface of digital technologies (digital signature, Bank ID, Mobile ID, biometrics, state registers) for Financial Sector is developed
- The list of regulations that need to be changed for the e-identification implementation is prepared
- The target model of e-identification (changes in legislation, state registers, MobileID) is developed (to be done in 2019-2020)
- The transitional (current) model of e-identification (without changes to the legislation, BankID, digital signature) is developed
- The current model is presented and approved by the Independent Association of Ukrainian banks.

- The support of Ukrainian banks in implementation of the model is received

- The current model of electronic identification (without changes to the legislation) is presented and agreed by NBU Change management Committee (KUZ)

- The concept of the NBU Certification authority development for issuance of NBU digital signatures to individuals – banks' clients are presented and discussed with the Acting Governor of the National Bank of Ukraine and other key stakeholders

- Options for interaction between mobile operators and the banking system regarding the distribution of MobileID are formulated, action plan is developed

- NBU Bank ID project is synchronized with eID, as the main technology for electronic identification implementation. Action plan for BankID implementation is developed

- Priority segments for the improvement of electronic payment infrastructure are defined, preliminary segments' cash amount is calculated

- The target process of non-cash transactions (personal and commercial using QR-code) through mobile wallet is developed

- The technical specification for the mobile solution is developed and primary cost estimation of the solution implementation is received

- The general concept of non-cash payments improvement is developed and discussed with the Chairman, action plan is agreed

- Feedback and proposals from banks regarding the non-cash solution are received. The support of banks in implementation of the concept is received

- The concept is synchronized with other NBU projects of payment infrastructure development

- The Final concept is updated according to feedback from banks / NBU projects and approved by NBU Strategy Department and Payment Department

B.10 Cooperation between the Regulators

- Comprehensive concept of cooperation between the Regulators

- Recommendations for the development of cooperation."

C.1 Financial Literacy Enhancement

- The high-level concept of the financial literacy definition for Ukraine and interconnection with other NBU projects has been presented, discussed and preliminarily approved by the Information and communications team head and by NBU Strategy and Reforms department as well
- NBU official strategic goals program has been updated resulting in the addition of financial literacy enhancement activities into the document
- The analysis of methodology on financial literacy study was conducted

> The key deliverables of the NSSMC FSR PMO

A.19 Ensure modernization, consolidation, and development of stock exchange, settlement and clearing infrastructure of capital market

- Complete and accurate scheme of the Ukrainian post-trade infrastructure was created
- A report with recommendations regarding post-trade infrastructure modernization and consolidation was developed
- A financial plan 2018-2022 was developed. The aim of the plan to ensure a break-even activity of the united structure of NDU + Settlement Center
- Leading developers of the depository and clearing software sent their offers (with the budget breakdown). There are 8 offers were received
- Draft amendments to the NSSMC regulatory acts were agreed
- Tendering process was finalized by approving the vendor of new CSD System - Percival Software Limited (London). Early Start Agreement is supposed to be concluded by the end of the year
- Supervisory board of the Settlement Centre approved the Strategic targets for 2018-2019
- Representatives of key players in the oil and gas market have shown interest in co-operating with an independent clearing organization
- Concept Paper that describes the legal solutions and required amendments to Ukrainian laws to implement the suggestions of Oliver Wyman has been supported and facilitated. The Concept paper "POST-TRADE INFRASTRUCTURE REFORM IN UKRAINE" was presented by Sayenko Kharenko law firm

- Proposals to the Draft Law # 7055 in part of clearing activity was accepted. Parliamentarian Committee on financial policy and banking activity recommended Verkhovna Rada to adopt the law
- "The first results of the working group's activity demonstrated the necessity of carrying out the internal IT audit of NSSMC
- Preparatory work has already begun
- Due to the provided information SWIFT experts were able to create preliminary conclusions about the scope of work to be undertaken



B. 1 Ensure institutional and financial independence of regulators and the GGF

- Provided support to the implementers of the GGF Project - 'Strengthening the Performance of the NSSMC'
- Recommendations to the draft law 6303 have been provided
- The action plans for A 20, B1, B8 projects have been developed. Plans are under consideration by other regulators
- The coordination meetings were held with the NBU and the NCPRFMS representatives
- Provided support to the implementers of the GGF Project - 'Strengthening the Performance of the NSSMC' (October-December 2017). The following documents have been developed and approved by the NSSMC in the framework of the project: The Concept of the functional model of the NSSMC - November 2017; The Concept of the administrative services cost calculation - November 2017; The Concept of the prudential supervision - November 2017; The Concept of providing answers for external requests - December 2017; The Concept of the grade system of staff - December 2017
- The Report of the analysis of the international experience of institutional and financial independence of regulators have been prepared and accepted by the Chairman of the NSSMC
- Analysis of the NCPRFMS legislation in the part of the transfer of the NSSMC
- It was developed and reconciliation preliminary roadmap on functions transferring from NCPRFMS to the NSSMC
- Taking part in the development of operating models (project GGF)
- Created draft of the new organization structure for NSSMC
- Finalized of the draft of the SPLIT road-map and preliminarily approved with the staff of the NBU
- The monitoring of the current status of the projects was carried out, the main support points for the implementation of the projects were determined
- Starting process of the implementation of the plan for projects with the staff of the NSSMC for implementation and coordination of projects for components B-4, B-4.2.
- Cooperation with NBU and NCPRFMS representatives for increasing effectiveness of implementation of complex program of financial reforms 2020

B.4. Undertake transformation of regulators

- Carrying out, together with the staff of the NSSMC, of determinant of the first stage of the Commission's transformation, namely, the first stage of the reorganization of the transition from the operational model to the functional one.
- Development of the draft of the preliminary conception of the first stage of the NSSMC transformation
- Took part in the development of the concept of the operating models (project GGF) at hole and determined requirement for the adoption of the law on institutional independence of NSSMC
- Development of a proposal for a new version of the 6303 law
- Research for implementation of organization the process of the transition to the XBRL reporting standard



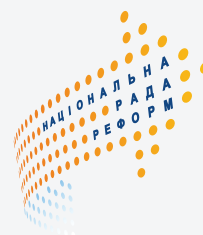
Reforms communication project in Ukraine

Goal

is to raise awareness on the process of implementing reforms and their achievements in order to obtain support from stakeholders (international partners and civil society) and their more active involvement in the process of developing and implementing of reforms in the future

> The key deliverables

- NRC website support
- Development of a website for RDO
- Printing the analytical report "To protect or to open. National economic pragmatism" describing worldwide practices of protecting the national producers
http://reforms.in.ua/sites/default/files/upload/book_web_19_12_2017.pdf
- 3 public events were conducted:
 - A conference "Public administration reform" (18.12.17)
 - A roundtable «Cluster development initiatives support in 2018. Clusters criteria - EU experience» (19.12.17)
 - Public presentation of the analytical report "To protect or to open. National economic pragmatism" (19.12.17)





Professionals for reform support mechanism

- Professionals for reform support mechanism (PRSM) - a temporary mechanism to support reform initiatives in Ukraine
- At the request of ministries, the PRSM recruits short to medium term local Ukrainian experts and specialists, from outside government, to undertake critical assignments related to reforms in Ukraine
- **To do this, PRSM:**
 - Selects initiatives based on clearly defined links to priority reforms
 - Ensures transparent recruitment of human resources
 - Manages the contracting and payment of human resources
 - Provides financial reports for donors
 - Monitors initiatives for results
- Through PRSM, donors may support priority reforms overseen by the NRC through the pooled fund or earmark their funding to support a specific reform initiative within a particular Ministry or Government Agency

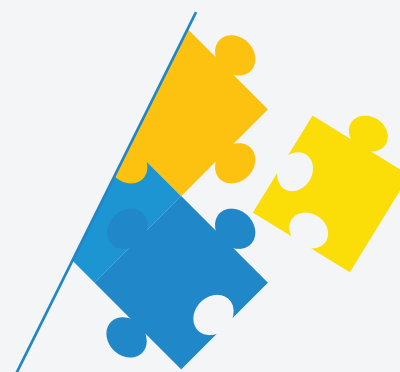


Canada 



Norway in Ukraine
Royal Norwegian Embassy in Kyiv

The Project Office for Sectoral Decentralization (POSD)



**PROJECT OFFICE FOR
SECTORAL
DECENTRALIZATION**

POSD – independent non-governmental structure financed by the donors and authorized by the Min-region to coordinate implementation of sectoral policy on decentralization in the relevant ministries and authorities

The reform of local self-government and decentralization of power involves reforming the administrative-territorial system, changing the entire system of territorial executive authorities and local self-government, changing budgetary and tax systems, land relations, education, medicine, social sphere and other spheres (about 22)

POSD covers the following sectors

- Education
- Healthcare
- Social security
- Local budgets. Local taxes and fees
- Administrative and territorial system. The system of territorial organization of executive power
- Urban planning. Architecture. (Planning of territories of united territorial communities)
- Land relations
- Infrastructure (Transport, communications, roads)
- Environment and the use of natural resources
- Culture
- Utilities
- Centers for the provision of administrative services

> The key deliverables

- Proposals for drafts of 8 normative legal acts were prepared, which were taken into account in 2 Laws of Ukraine (No. 2233 dated 07.12.2017, No. 2246 dated 07.12.2017), CMU Resolution No. 1088 dated 27.12.2017, disposal of the Cabinet of Ministers of Ukraine No. 415 dated May 24, 2017; 2 draft laws (No. 6636, No. 6743)
- Key Performance Indicators (PMF / KPE) for tasks of reform in the "local budgets" sector were prepared
- Participation in the elaboration of 8 normative legal acts, including:
 - the procedure for directing funds from the state road fund, approved by the Cabinet of Ministers Decree of December 20, 2017, No. 1085 (measures are included in the implementation of the directions identified in the conceptual vision of the reform)
 - Resolution of the Cabinet of Ministers of Ukraine "On Amendments to the Resolution of the Cabinet of Ministers of Ukraine dated December 28, 2016, No. 1065" dated November 8, 2017, No. 846 (Regarding the Procedure for Involving of Independent Engineers-Consultants for Independent Audit (Appraisal) of the Technical Condition of Roads and Quality of Roadwork in the System FIDIC)
- 4 drafts of law, including: "On amendments to certain legislative acts of Ukraine (regarding the transfer of property to state and communal property) and" On amendments to the Law of Ukraine "On Roads" (concerning the conduct of production activities on motor roads)

- Decentralization measures in the field of road infrastructure management are included to the draft of National Transport Strategy till 2030, the Plan of the Ministry of Infrastructure of Ukraine for 2017, the Government Priority Action Plan for 2017 and the Medium-Term Plan for the Government's priority actions by 2020
- A matrix of reform, a conceptual vision of decentralization reform implementation in the "administrative-territorial system" sector were prepared
- The matrix of reform was presented and discussed with the profile departments of the Ministry (A session was conducted with the participation of the Minister, First Deputy and State Secretary in order to finalize the matrix tasks)
- Based on the Matrix the order on the adoption of an action plan for decentralization was developed
- 3 points were Included in the priorities of the Ministry of Culture: the creation of conditions for equal access to the cultural product, the reform of artistic education and the creation of a digital base of material cultural heritage
- Draft of the Minimal Cultural Basket was developed
- The pilot project on the cultural and economic development of the small territory in Tulchinsk community of Vinnitsa region was implemented
- Work of NGO "All-Ukrainian Council of Heads of condominiums" was organized and coordinated, the main purpose of which is to ensure the interaction of condominiums and authorities at different levels, carrying out educational measures on implementation of housing reform
- The signing of the Memorandum of Cooperation between the All-Ukrainian Council of Heads of condominiums, the Association of Ukrainian Cities and the Minregion was initiated, accompanied and approved
- The provisions regarding the structure of documentation on spatial development were included in the draft law No. 6403 "On Amendments to the Law of Ukraine" On Regulation of Urban Development"

The tasks that were included in the 2017 Cabinet of Ministers Action Plan were prepared

- Separation and transfer of powers regarding the disposal of state-owned land plots to municipalities within defined jurisdictions
- Regulation of the procedure for registration of land plots for land with an indefinite legal regime
- Determination of clear boundaries of each administrative-territorial unit

The tasks, included in the Action Plan of the Ministry of Agrarian Policy for 2017, were prepared

- Separation and transfer of powers regarding the disposal of state-owned land plots to municipalities within defined jurisdictions
- Regulation of the procedure for registration of land plots for land with an indefinite legal regime
- Determination of clear boundaries of each administrative-territorial unit



The Governance Reform of the Secretariat to the Cabinet of Ministers of Ukraine



- SCMU is a key body within Ukrainian government, which is charged with setting the agenda and policy coordination across state agencies. With the ongoing governance reform, the SCMU serves as a model for line ministries in upgrading operational processes, establishing strategic planning and policy-making capabilities, and building a modern and capable public service.
- The objective of the governance reform initiative is to strengthen SCMU's capacity in multiple directions including implementation of strategic planning and Results-Based Management (RBM), policy analysis, and reform monitoring.



> The key deliverables

- Best practices of HR function in Public sector examined and presented
- Proposal of new Secretariat of the Cabinet of Ministers of Ukraine (SCMU) HR organizational structure was presented, with HR role transformation into integrated system of HR management
- Gap analysis of key HRM processes in SCMU was performed and approaches for its development presented: recruiting and onboarding, performance evaluation, career development, recognition
- HRM functions of the SCMU were described and structured
- Leadership competencies model for change agents were developed and adopted
- Key responsibilities of SCMU HRM positions were prepared and presented

Administrative Services Reform



> Goal

- Deliver on the Strategy 2020 focus on decentralization and public administration. The Administrative Services Reform Office is tasked from the MEDT to re-engineer most popular administrative services, improve operating standards of the Administrative Service Centers across Ukraine and facilitate online services development

> The key deliverables

- An information resource for the reform of administrative services was created and filled up <http://cnap.in.ua/>
- Analysis of accessibility and Road Map of the development of the network of Ad Hoc Provisioning Centers is approved by MEDT and the Minregion
- Standard of quality of service for the visitors of the Center providing administrative services, on the basis of the standard created online training course for the administrators of the Center providing administrative services <https://vumonline.ua/course/administrative-service-standards/>
- The number of Centers providing administrative services increased from 682 to 746
- The necessity of receiving a separate electronic-digital signature for individual entrepreneurs is abolished - the proposed draft amendments of the ASO were adopted by the Ministry of Justice of Ukraine and the Administration of the State Service for Special Communications and Information

- Protection of Ukraine "On Amendments to the Regulation No. 1236/5/453" On approval of the requirements for formats, structures, and protocols implemented in reliable means of electronic digital signature "
- Reduced the number of documents to be submitted for registration of the declaration on the readiness of the facility for operation
- The declaration is considered to be registered since the entry into the register
- The applicant has the opportunity to correct errors in the declaration in electronic form
- The requirement for the obligatory submitting of the applicant's technical passport together with the declaration or statement on the acceptance into the operation of the object has been removed



PROZORRO.SALE under MEDT



MINISTRY
OF ECONOMIC DEVELOPMENT
AND TRADE OF UKRAINE



prozorro
sale

> Goal

- To develop an electronic asset sales system and make it operational based on ProZorro principles and architecture, allowing to significantly decrease corruption by implementing an IT system of transparent asset sales. The reform would also allow restructuring the portfolio of SOEs by providing a transparent privatization tool.
- Five new directions:
 - Wood market
 - Small privatization
 - Land auction
 - Real estate rental
 - Incidental assets of SOEs



> The key deliverables

- Total assets sales exceeded UAH 4.5 bn
- A new record for the cost of successful auctions per day - 300 million UAH was established
- Record of price growth in a separate auction - 91 million UAH
- 4 billion "heavy" assets were successfully sold
- The unique format of auctions based on the Dutch model is developed and implemented. The 'Dutch' allows selling assets that have not been sold for years
- In ProZorro.Sale there are appeared assets of state-owned enterprises: Ukrenergo, Energoatom, Ukrposhta, Ukgazvydobuvannya, Privatbank
- More than 10 oblasts and regional centers have already joined ProZorro.Sale. The share of successful auctions in the sale of the communal property exceeds 23%
- New direction: transparent and open sale of rental rights and events

The Reform of the Technical Regulation System of Ukraine



MINISTRY
OF ECONOMIC DEVELOPMENT
AND TRADE OF UKRAINE

> Goal

- ❁ The reform is aimed to secure consumer safety along with the implementation of commitments under the Association Agreement between Ukraine and the European Union and fulfilling conditions needed for signing the ACCA agreement and harnessing benefits of the free trade with the EU.
- ❁ The Technical regulation system is not complete without a properly functioning state market surveillance system. The state market surveillance is dedicated to cover such "market gap" as lack of motivation to comply with safety requirements in conditions of growing competition and decreasing profit margins. Properly functioning market surveillance system assures consumer safety, enforces responsibility of producers for placing on the market products that don't meet essential safety requirements, grants impartiality of inspection checks, and ensures products traceability (the link between a product, producer, places of production and sale).
- ❁ methodical recommendations on solving problems and improving the system
- ❁ The Coordination Council for Market Surveillance was established, it became a platform for communication, exchange of experience and operational interaction between the seven market surveillance authorities, customs authorities and the Department of the MEDT that is responsible for policy-making in the field
- ❁ A training program for inspectors was developed as well as a business involvement model to improve the system's efficiency
- ❁ The analysis of the best European practices in the field of consumer rights protection was analyzed, the gaps and weaknesses of the Ukrainian system were studied and recommendations for improvement were developed

> The key deliverables

- ❁ The National Information System for State Market Surveillance has been put into test operation. The State Consumer Service (responsible for 22 of 45 technical regulations) has been connected to the system and its employees have been trained for the central office and 23 territorial departments and the methodical recommendations for users of information systems have been developed
- ❁ A map of the problems of the field of state market supervision was drawn up, the best European practices were analyzed, and on the basis of the



EHealth



MINISTRY OF
HEALTH OF
UKRAINE



> Goal

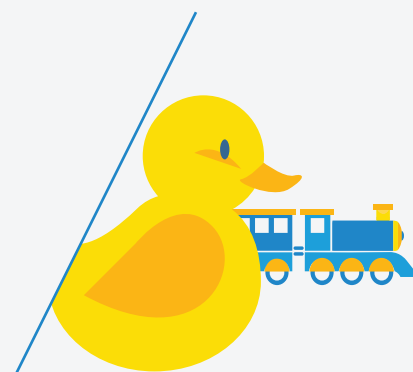
- Is to coordinate and synchronize actions for the implementation of electronization of the health sector.
- Coordinates executive actions of all participants involved in implementation
- Responsible for the establishment of a central state eHealth component in accordance with the needs and timeframes of the Ministry of Health and the basic components of the National Health Service
- Independently engages financial support for his work, distributes according to the requirements of the procedures of the grantor
- Does not create a user interface for doctors, patients, institutions, pharmacies, diagnosticians, etc.
- Publicly accountable

> The key deliverables

- EHealth functions for the capture process is developed (implementation of the principle "Money follows the patient")
- Functional capital was piloted with more than 700 medical institutions and 5000 doctors who join the pilot on voluntary basis, more than 30,000 patient declarations were signed
- Trainings for doctors using eHealth under the new financing conditions are conducted in all regions of Ukraine. 1540 head doctors participated in trainings, received 92% positive reviews
- The necessary functional for the pilot launch of the reimbursement program (support for the "Affordable medicine" program) is developed
- MVP (the minimum viable product) eHealth is provided for free of charge to the Ministry of Health according to the Memorandum of Cooperation between the public, the state, and business
- Project documents and the Project Office's vision for further development of eHealth in Ukraine were developed and submitted to the Ministry of Health



The National Deinstitutionalization (DI) Reform Office



National Deinstitutionalization
Office under the
Commissioner of the President
of Ukraine for Child's Rights (NaDIO)

- Within the framework of the National Strategy for Institutional Children's Care System Reform the Ombudsman has initiated to establish the National Deinstitutionalization (DI) Reform office that will act as an independent donor-funded non-government office with a certain mandate from the Presidential Administration to coordinate, monitor and build up cooperation and interaction between executive authorities and local authorities regarding the implementation of the Reform

Based on the reform framework, it is planned the National DI Reform Office will cover three sectors

- DI-transition planning policy development
- Responsible community concept implementation and piloting
- Intersectoral supportive division

> The key deliverables

- A website for communication and monitoring of the assessment of the institutional care and upbringing of children, assessment of the situation of children and inventory of educational, medical, social and rehabilitation services in communities are developed
<http://reforms.esy.es/>
- Participation in the development of evaluation tools for the implementation of paragraph 2 of the Action Plan in accordance with the CMU resolution No. 526-r dated 08.09.2017 which were sent by the Ministry of Social Policy to all regions
- Training for representatives of interdepartmental working groups on reforming the institutional care and upbringing of children from all regions of Ukraine within the framework of the 3-day seminar-meeting "Implementation of the first stage of the National Strategy for the Reform of the Institutional Care and Keeping of Children for 2017-2026" (28-30.11.2017) was organized and conducted



The Deregulation of Schools Reform

Initiative under the Ministry of Education and Science of Ukraine



MINISTRY
OF EDUCATION AND SCIENCE
OF UKRAINE

- Ministry of Education and Science (MoES) Department of Pre-school, General Secondary and Vocational Education is responsible for developing the legal framework, policies, and guidelines for schools.

The assistance envisions

- Legal support for conducting an audit of school management system workflow and completing the legal framework for new procedures
- Expert support in providing audit and updating regulation on school environments
- Other advisory support required for simplification and normalization of procedures in the secondary education area

> The key deliverables

- 1 normative legal act was prepared and transferred to the Ministry of Education and Science for further coordination with the Central Election Commission
- 2 Draft orders were prepared and submitted for approval to the Ministry of Education and Science



The Development of the Inclusive Educational Environment Reform Initiative



MINISTRY
OF EDUCATION AND SCIENCE
OF UKRAINE

> Goal

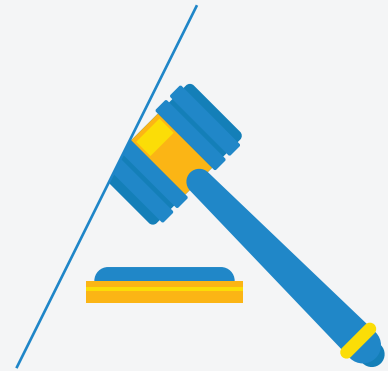
- Develop an integrated IT system, which would establish a process of transparent financing by the principle «money follows a child» through the partnership between inclusive and specialized educational institutions in order to create the inclusive educational environment. Zaporizhia region will serve as a pilot oblast

> The key deliverables

- Created transparent system for registering children with special needs to monitor their education, development, and support from the state under the state program Money for the child
- Performed a full-functional testing of the developed system in Zaporizhzhya oblast
- Training sessions were conducted and input of primary data for the selected test group of users was provided



Juvenile Crime Prevention



• National Police is one of the agencies responsible for juvenile crime prevention in Ukraine. According to the Law on Agencies and Services for Children and Special Institutions for Children, a special unit of the National Police is responsible for:

- Prevention of crimes and administrative offenses among juveniles
- Prevention of juvenile reoffending
- Searches for missing children
- Detection and cessation of violence against children and preventive registration of juvenile offenders

• However, the creation of the full-scale effective system of child protection is impossible without the development of the complex strategy.

• In order to strengthen the system of child protection and improving the efficiency of National Police units operating in this field, there is a necessity to prepare unified regulations governing their activity that contain necessary changes in the part covering child protection

› The key deliverables

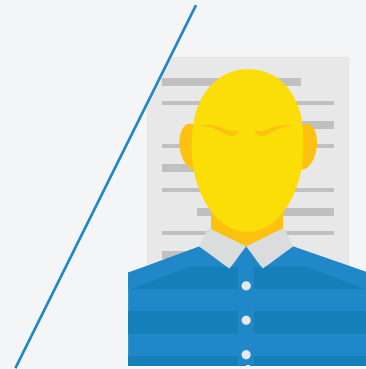
• 48 new school police officers were trained to expand the school and police cooperation model in 7 cities of Ukraine to carry out preventive and educational work with children, to form their law-conscious behavior both in and out of school. The training is supported by PTAP

• In accordance with the order of the Ministry of Internal Affairs dated 12.12.2017, No. 10181, an interdepartmental working group was established to improve the activities of the units of the National Police of Ukraine on the protection of the children rights. Among the key tasks of the working group are: 1) reviewing and reconciling the functions of the units of the National Police of Ukraine, in terms of ensuring and protecting the rights of the child; 2) improvement of programs of training / advanced training of employees of the units of the National Police of Ukraine in order to include the issues of ensuring and protecting the rights of the child

• A draft program for the training of employees of the structural units of the National Police of Ukraine on the provision and protection of children's rights was prepared. In 2018, as a result of the Program's piloting in 3 regions of Ukraine, it will be further refined and distributed to the police training system

• The analysis of the functions of the structural units of the National Police of Ukraine in the part of providing and protecting the children rights was conducted, on the basis of which the draft Regulations on the Department of Police on Children Affairs were prepared

Penitentiary System Reform



MINISTRY OF
JUSTICE OF
UKRAINE

> Goal

- The reform initiative's objective is to establish new rules and regulations in the penitentiary facilities in order to improve living conditions of inmates and foster their re-socialization through establishing new models and procedures in the relationship between prisoners and guards. For this new penitentiary facilities will be constructed in Kyiv and Lviv using a public-private partnership, and new regulations and corporate governance mechanisms will be implemented in penitentiary state own enterprises.

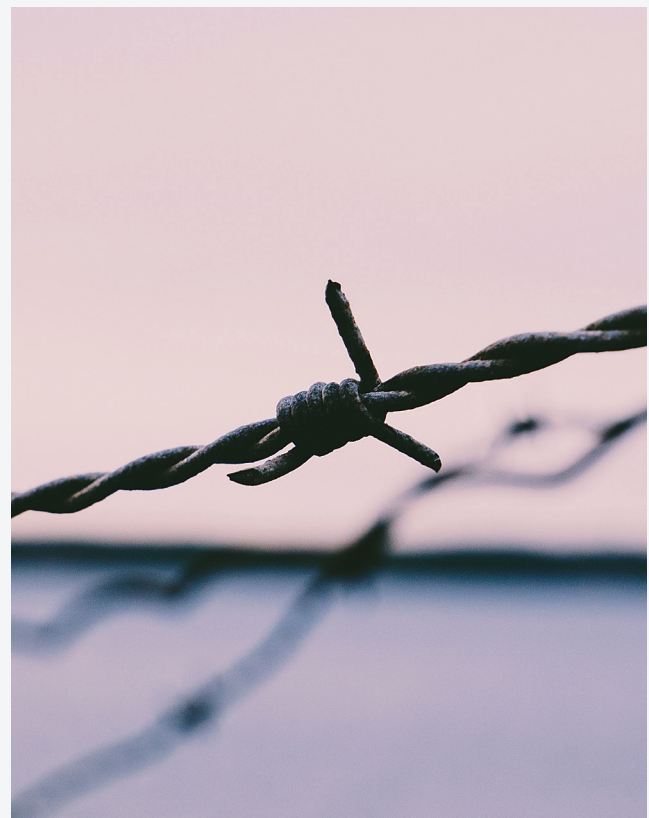
The main priorities of the penitentiary system reform such as

- Resocialization: demilitarization of the system and launching of new rules & regulations to work with prisoners will allow a larger focus on psychological work with convicts and on the acquisition of additional professional skills by them, which, in its turn, will make it possible to increase the number of people who will be able to return to society more easily
- New people in the system: after hiring new staff for new prisons, training of new prison staff according to EU rules, new people will be able to enter the historically most closed system and completely change the relationship between prison staff and inmates
- New penitentiary facility: construction of new penitentiary facilities that meet the requirements of EU penitentiary rules and improve living conditions of inmates. Utilization of public-private partnership mechanism to run construction projects that gives resources for projects realization

- Better working conditions: additional reform input for resocialization of prisoners, the mechanism that allows inmates to work to earn some money, to train new professions

Key components

- Probation
- Public-private Partnership (PPP)
- State-owned enterprises (SOE)



> The key deliverables - Probation

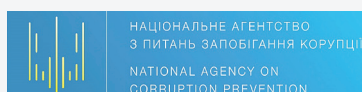
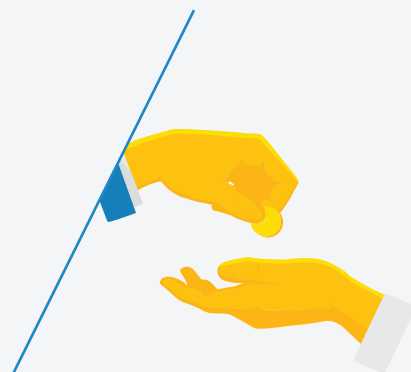
- The methodical manual "Methods and tools for working with minors who are in conflict with the law", volume 1 and volume 2 were finalized and printed
- The draft of algorithm of carrying out of social-educational work of the employee division of probation with the adults of probation, which exemptions from serving of punishment with trial, is developed
- There were developed and implemented: a training course for managers of probation on effective management and communication, 13 trainers from heads of probation units were trained, 6 training trainings were conducted for heads of units of probation of regions (96 persons were enrolled in general)
- Together with the Department of Probation, the Principles of Communication Policy within the Probation were developed and approved by Deputy Minister of Justice of Ukraine Chernyshov D.V. on November 28, 2017
- Three social videos about the successful stories of adolescents who were registered with the juvenile probation centers, and a social video on probation with the participation of Deputy Minister of Justice of Ukraine Chernyshova D.V. have being showed free-of-charge on Intercity + directions from Kyiv to Kharkiv, Kiev-Dnepr, Kiev-Zaporizhia, Kyiv-Lviv, Kiev-Konstantinovka, Kiev-Peremyshl (Republic of Poland) from 30.11.2017 to 30.01.2018

> The key deliverables - PPP

- New industry building codes of Ukraine for the construction of penitentiary institutions, registered by order of the Ministry of Justice of Ukraine dated January 24, 2017 N10 / 5-DSC, including Sectoral Building Standards for detention centers N00015622 / G000028 of January 25, 2017 and Sectoral Building Norms for prisons N00015622 / G000027 of January 25, 2017
- Written proof statements from the Ministry of Culture of Ukraine, Ministry of Finance, Ministry of Economic Development and Trade of Ukraine, Kiev City State Administration, Lviv Regional State Administration, State Property Fund of Ukraine on the parameters of Lviv and Kyiv PPP projects, allowing to implement PPP project by MoJ
- Public announcement by the Ministry of Justice of Ukraine in February 2017 of the PPP projects official start by MoJ and the launch of collection proposals for PPP Lviv and PPP Kyiv, following by the number of road shows to promote PPP projects, including events in American Chamber of Commerce, Chinese Trade Association, MEDT, etc.
- Investment proposal from the private investor - PHL holding was officially received by the MoJ in September 2017 to implement of Lviv PPP project. The proposal fully complies with the requirements of the PPP law and was provided in the form of Conceptual Note and Feasibility Study with the heads of terms of the future PPP agreement
- The Ministry of Justice of Ukraine in December 2017 finished the analysis of the economic efficiency of the proposal to implement Lviv PPP project submitted by PHL holding. The appropriate conclusion was prepared in which the above-mentioned project was recommended for implementation by the Ministry of Justice of Ukraine



The National Agency for the Prevention of Corruption (NAPC)



❁ The National Agency for the Prevention of Corruption (NAPC), as a newly established agency with an important public mandate, has faced considerable political and civil society pressure to commence operations even in the absence of adequate financial, human and technical resources. This has been further complicated by widespread scrutiny arising from the organization's attempts to launch a highprofile system for the electronic declaration of assets.

❁ This Initiative supports the development of technical and functional competencies of the National Agency for the Prevention of Corruption to develop and implement policies

› The key deliverables

❁ Recommendations on the drafts of internal procedures of the National Agency, which provide a mechanism for processing messages

❁ The draft methodological recommendations for the organization of work on the processing of messages, including work with the deniers, for use by other government bodies and local self-government bodies



Reform Project Office under Ministry of Defence of Ukraine



British Embassy
Kyiv



Ministry of
Defence of
Ukraine

> Goal

- Is to implement systemic reforms of Armed forces of Ukraine.
 - Reforms Project Office was established in August 2015 by Order No. 426 of the Minister of Defense of Ukraine
 - The team consists of 40 professionals coming from volunteer and business environments that implement reforms in the area of economic activities, technical and medical support of AFU that have been approved by the Reform Council of the Ministry of defense of Ukraine
 - The reforms addressed by the Reforms Project Office shall improve AFU effectiveness through the implementation of best leadership practices of NATO nations at key functional units of Ministry of defense
- The Law of Ukraine was developed and adopted for ensuring the defense needs for a special period, the conduct of ATOs and during martial law
 - A directive on the purchase of housing through the electronic Prozorro procurement system was developed and adopted by CMU
 - The organizational-staffing scheme of the Main Directorate of Logistics was developed and its main tasks and responsibilities were formed
 - The organizational-staffing scheme of the Command of the forces of logistics was developed and its main tasks and responsibilities were formed

Reform of Food Security and Nutrition MAT

> The key deliverables

Reform of the Ministry of Defence Procurement Ukraine

- Approved approach to re-organization of MOD's Public Procurement Department approved job descriptions and held a competition for vacancies
 - The negotiation procedure for a special period with the use of the electronic procurement system
 - The procedure for the use of the electronic trading system through the creation of the electronic trading administration sector was introduced into the functional DDL
- The project schedule is elaborated
 - Financial and economic calculations were carried out
 - A working group was formed within the logistics subcommittee of the MoU Reform Committee
 - The e-catalog of the recommended products was agreed
 - The project of experimental nutrition of the military was implemented in 3 military units
 - In March 2017, the Minister of Defense signed an order to begin the implementation of a new food system in accordance with the Concept

Reform of the Norms and Standards of Proprietary Software

- Open Center for Development and support of financial security MAT
- Has developed a set battle Armed Forces, agreed by all military branches
- The universal camouflage pattern "Vara MAT"
- Introduced new standards for 70 items of clothing

The Introduction of Medical Information System AFU

- The system is connected Kyiv city hospital, Mariupol hospital emergency, Zaporizhzhya military hospital. The staff of administrators in hospitals was created, their training was conducted
- A mechanism for authorizing users using electronic keys was worked out
- A system of online monitoring of the state of equipment and the MIS network was created
- Integration with evacuation by ADEM was carried out
- The local computer network was deployed in the surgical corps and in the traumatological and ENT-departments
- The establishment of a central MIS link at the MAIN MILITARY MEDICAL CLINICAL CENTER «MMCH» has begun
- The work of a call center, which provides telephone support for users, was developed and tested

- The training of administrators of the medical information system "E-health" among the military personnel was conducted

- Inventory of existing property was carried out to ensure the process of transfer of the medical information system "E-health" to the balance of the MOU

Logistics Doctrine

- Development of the draft of the logistic doctrine
- Launch of pilot projects on real and medical supplies
- Preparation of requirements for an automated logistics system
- Refinement of processes and determination of responsibilities of the subjects of the logistic support system

Military Medicine

- The US medical advisor for the Ukrainian Ministry of Defence on a regular basis has been involved, NATO assessment team made the express analysis of the military medical services using DOTMLPF approach
- The structure and functions of the unified military medical service of the Ukrainian Armed Forces have been projected and adopted
- Training programs, qualification standards for tactical medicine (all military, CLS, Combat medic) have been projected and the implementing has been begun



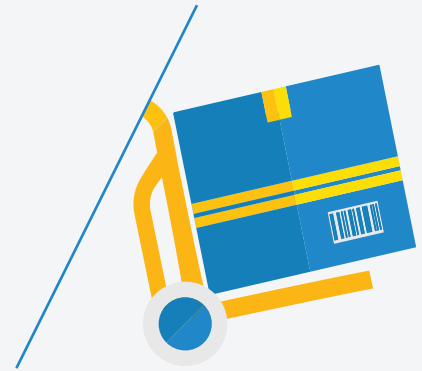
- ❁ Tactical medicine training center was created as the step of the development of the UKR Defence forces health services training center, the final location was selected and approved both by the CHOD and Minister of Defence
- ❁ Key NATO documents for the medical support were translated, prioritized, the expert boards for reviewing and forming standards were created, by the end of the year UKR medical service will have policies and doctrines considering MC 326/3, AJP 4.10 NATO and AMEDP-24
- ❁ In close cooperation with the Ministry of Health, the coordination body for the UKR Defence forces health services in the Secretariat of the Cabinet of Ministers was created

Legal Initiatives

- ❁ Drafting of a law establishing fast and transparent procedure for public procurements for the needs of the Army during armed hostilities using an on-line procurement system ProZorro
- ❁ Law No. 4288 on the specific feature of procurements of goods and services for ensuring defense needs signed by the President of Ukraine



Export Promotion Office



Export Promotion Office (EPO) is a consultative and advisory body under the Ministry of Economic Development and Trade of Ukraine, that has been founded as a one-stop-shop to help Ukrainian exporters in opening new markets. (Ministry of Economic Development Order No. 1861 as of November 3, 2016).

> Goal



Is to help Ukrainian business to become successful in international markets by:

- Developing the export competencies of Ukrainian business
- Ensuring partnership and cooperation between Ukrainian and foreign businesses
- Promoting Ukrainian products and services abroad

EPO provides assistance in the following areas



Information and analytics



Export consulting



Export education



Trade missions and b2b meetings



International public procurement



B2G communication



Female entrepreneurship support SheExports platform

> The key deliverables

Export Education



34 educational events



2-year Export Revolution Ukraine programme was launched in collaboration with Estonia

Business Opportunities



8 trade missions and 2 exhibitions for 112 Ukrainian companies in countries which markets are perspective for export



More than 1000 business meetings for Ukrainian companies abroad



More than 1500 foreign contacts have been generated for the development of cooperation between Ukrainian producers and foreign importers



About 500 Ukrainian companies used export analysis and forecasts for 9 foreign markets

Consulting



265 Ukrainian companies were consulted



43 Ukrainian enterprises have been helped to build an effective strategy for entering into foreign markets and improve export performance



A network of 72 highly qualified foreign and local consultants is set up, which can provide services in 42 countries of the world and, accordingly, provide Ukrainian companies with relevant information on the situation of foreign markets

- 185 Ukrainian companies have used the Enterprise Europe Network (EEN) tool to increase the export of their products
- More than 300 companies were tested for readiness for export

B2G platform

- The B2G platform is an effective platform for dialogue between government and business
- Based on the platform, a community of over 1200 participants has been formed that brings together business representatives, governmental bodies, local authorities, associations and CCIs for effective communication and prompt response to the needs of exporters, particularly in the regions

GPainUA

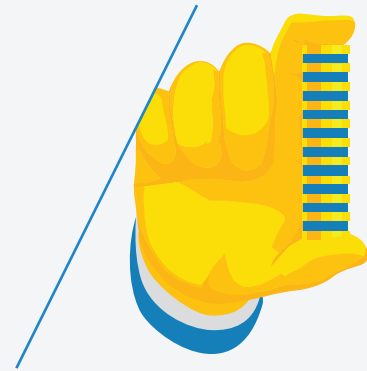
- Thanks to the support of the tender at all stages by the GPainUA directing team, the state-owned DSEP SpetsTechnoExport signed a two-year contract with a European company

SheExports platform

- Increasing the number of women-exporters in order to grow the Ukrainian economy by developing competencies in international trade and innovation entrepreneurship
- The status of the Shetrades International Trade Center (ITC) initiative verifier has been obtained, which aims to bring together 1 million women entrepreneurs around the world by 2020



Investment Promotion Office



Investment Promotion Office is a regular advisory body at the Cabinet of Ministers of Ukraine established by the decree of the Government in October 2016 for the promotion of foreign direct investments and improvement of Ukraine's image as an attractive state for investing.

The operations of the Office are targeted at providing investors with relevant information and recommendations on business doing in Ukraine, including in key sectors of the economy: agricultural business, energy, manufacturing, infrastructure, and in the field of innovative technologies. UkraineInvest's experts coordinate activities of executive authorities in the areas of handling key issues that arise when investing in the Ukrainian economy, preparing proposals on developing and realizing the Ukrainian investment potential, bolstering high-priority investment projects, improving the investment climate in Ukraine, and when protecting investor rights. Currently, the Office actively participates in the development of the regulatory system of business conduct in Ukraine, carries out an expertise of investment environment, works out an agenda of main issues that affect business environment in Ukraine.

Activities

- Investment seminars and missions
- Participation in trade shows and exhibitions
- One-to-one direct marketing efforts
- Facilitating visits of prospective investors
- Matching prospective investors with local partners
- Assistance with obtaining permits and approvals, etc

> The key deliverables

Partnership with government and local authorities

- Established efficient cooperation with major ministries and agencies
- Identified regions in Ukraine with particularly attractive investment settings and engaged the active support from local administrations

Deregulation

- Assisted the Ministry of Economic Development and Trade of Ukraine (MEDT) to cancel more than 500 outdated regulatory acts

Enhancing dialogue with business

- Initiated a dialogue between the Prime Minister of Ukraine with the Board of Directors of the European Business Association
- Organized a formal opportunity for business associations to provide comments to a draft law on Ease of Doing Business

Legal environment and investor protection

- In conjunction with the Business Ombudsman UkraineInvest initiated a meeting of the Prime Minister of Ukraine with Ukraine's key law enforcement agencies (Prosecutor General's Office, Ministry of Internal Affairs of Ukraine, Ministry of Justice of Ukraine, National Police, State Fiscal Service, Security Service of Ukraine, National Anti-Corruption Bureau of Ukraine (NABU)) to discuss the importance of FDI and measures to introduce transparent rules and investigation

guidelines for the enforcement agencies dealing with foreign investors in Ukraine

- Launched an initiative to evaluate and provide recommendations on improving the process of obtaining work permits and temporary residence permits for foreigners, as well as the development of a "green corridor" pass for foreign experts
- Contributed to government working groups developing the legislation on techno parks, construction permits, privatization process improvement, creditors' rights protection, IP rights protection, profit repatriation, fair competition
- Regional office of UkraineInvest in Vinnytsia opened
- Regional office of UkraineInvest in Ivano-Frankivsk opened
- "Invest Monitor" project
<http://investmonitor.com.ua/uk/main-page/>
- Invest Monitor was created as a way for businesses to communicate directly to the government about what is, and what is not, working with the

processes of their operations in Ukraine. The goal of Invest Monitor is to identify areas where we need to focus and make changes to facilitate the ease of doing business in Ukraine

- Joint seminar with the World Bank conducted
- Joint business seminar with JETRO in London organized
- Training for the Ministry of foreign affairs of Ukraine organized

The increase in foreign direct investments in Ukraine facilitated

- 30+ consultations with embassies and foreign trade missions
- 80 companies contacted from the target list
- 150+ meetings with potential and existing investors
- 500 companies UkraineInvest met and introduced itself to



National Export Promotion Policy Development and Implementation Assistance



#ЕКСПОРТУЙ

> Goal

- Is strengthening the capacity of the MEDT for successful development and implementation of the STDR as a part of the national export promotion strategy in close cooperation with key public and private sector stakeholders

> The key deliverables

- Finalized English and Ukrainian versions of STDR
- Assistance in preparation of video on the export status of Ukraine was provided
- The concept of the public presentation of STDR was developed
- Communication with the International Trade Center is provided
- 9 meetings of the team of experts, 4 strategic sessions with experts were organized 16.03.17 - 10 students, business 22.03.17 - 38 students, specialized Internet bloggers 17.03.17, committees of the VRU - 54 students: from European integration, economic politics, foreign affairs, industrial policy, and entrepreneurship
- A presentation was held on 28.03.17: 5 panel discussions, 20 high-level officials, 35 experts, 33 registered media, 350 scholars
- Analysis conducted and recommendations to the resolution on the formation of the Council on International Trade (hereinafter - the Council on IT), the provisions of the Council on the IT were provided

- An updated draft of the CMU resolution on the approval of the Export Strategy, annex and explanatory note (hereinafter referred to as the CMU)
- More than 2,500 changes were made: statistics, ratings, and conclusions were updated
- Comments on the order were worked out: 246 comments were officially received, 54 in social networks
- 17 key performance indicators were developed, 8 included in the CMU
- A draft monitoring system for the implementation of the ECU has been developed, involving 41 state and non-state institutions
- The target audience was informed about the development and implementation of the ECU: a communication approach, communication program was developed, a series of messages for key speakers was prepared
- Prepared and implemented: 19 key media interviews interviews, 11 TV interviews, 3 radio interviews, 6 internet blogs, 71 comments for the media, 131 posts in social networks, 4 online radio stations on youtube
- Support for the implementation of the PD
- Prepare for the development of sectoral, cross-sectoral and regional strategies
- Facilitating interconnection and coordination between various existing industry and business associations
- 5 brochures, 14 presentations, 45 infographics, 132 media materials were prepared

Strengthening the capacity of the MEDT for successful development of sectoral and functional export strategies

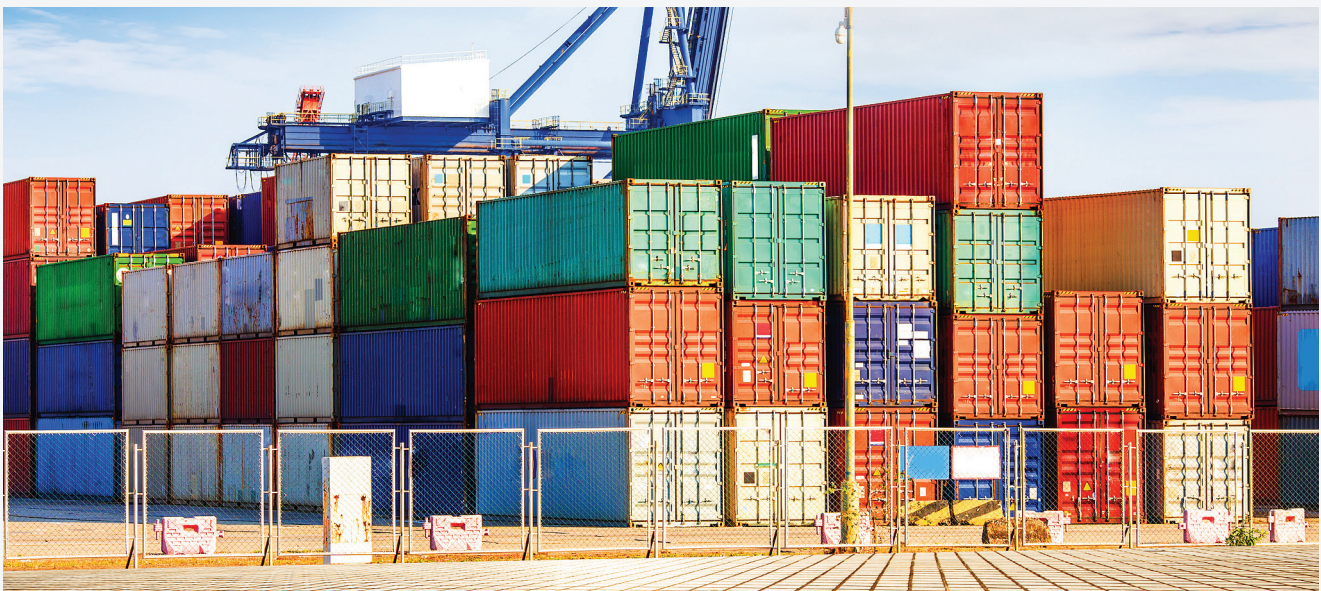


#ЕКСПОРТУЙ

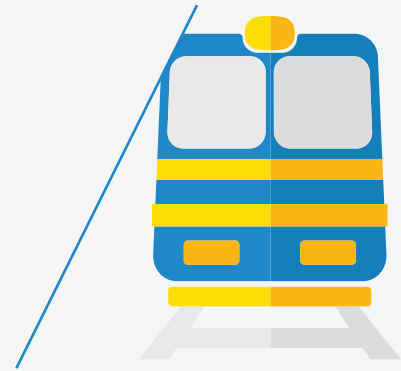
- The Project is aimed at supporting the development of a forward-looking National Export Promotion Strategy of Ukraine and strengthening the capacity of the MEDT for the successful development of sectoral and functional export strategies as a part of the national export promotion strategy in close cooperation with key public and private sector stakeholders.

› The key deliverables

- Deliver recommendations and consultations for validation and approval of CMU Resolution on Export Strategy of Ukraine: Strategic Trade Development Roadmap 2017-2021: provided analytical and communication support of draft resolution and related documents development; updated statistics and ratings; perform support to working groups, consultations with governmental and local authorities; perform the public presentations)
- Prepare terms of reference for development of sectoral and functional export strategies
- Prepare recommendations for attracting technical assistance for development of sectoral and functional export strategies
- The Cabinet of Ministers of Ukraine by its order "On Approval of the Export Strategy of Ukraine (Roadmap for Strategic Trade Development) for 2017-2021" of 27.12.17 No. 1017-p approved the Export Strategy of Ukraine
<https://www.kmu.gov.ua/ua/npas/pro-shvalennya-eksportnoyi-strategiyi-ukrayini-dorozhnoyi-karti-strategichnogo-rozvitku-torgivli-na-20172021-roki>



Support to infrastructure sector reforms



**MINISTRY OF
INFRASTRUCTURE OF UKRAINE**

> Goal

- Effective decision making capabilities at the remit of the Minister and to boost reform process by strengthening the capacity of the Ministry staff and communicating the reform progress in the entire transport sector to the public

Directions

- Reform of the data publication in the form of open data
- Reform of the safety on transport and deregulation of passenger transportation
- Reform of public road system
- Reform of state enterprises
- The development of Silk Route transport corridor

> The key deliverables

Reform of the data publication in the form of open data

- Consultations were conducted on questions promulgation of open data from 20 state-owned enterprises that were jurisdiction MIU
- Consultations were conducted open data from PJSC "Ukrainian Railways"

Reform of the safety on transport and deregulation of passenger transportation

- The study and analysis of the main tasks and functions of the State Service of Ukraine for Transport Security (SSTS), including the administrative services provided
- The formation of a working group
- By authorization of the Prime Minister of Ukraine Groysman V.B. the International Congress on the reform of the road traffic safety management system was initiated in order to develop a scientific base
- In framework of the interaction with the Monitoring Committee on the effectiveness of the use of public funds and property under the MIU, established on the basis of the order of the MIU # 131 dated April 6, 2017, two tenders for repair works on two gateways for a total of about UAH 38 million were canceled, which were conducted from violations. Carrying out of new tender procedure in accordance with the requirements of the current legislation was achieved with joint actions. At the moment, an agreement with the service provider has been concluded and the control of the delivery of the necessary spare parts and construction materials has been ensured
- The study of the technical condition of the gateway in Zaporizhzhya was also conducted. As a result, the ministry's management has been provided a list of necessary work with the appropriate justification
- A new draft Law of Ukraine "On rail transport" has been drafted

- A list of legislative and normative acts which require changes and additions was designed
- Draft Resolution of the Cabinet of Ministers of Ukraine "On the establishment of the State service for marine and river transport of Ukraine"
- A legal component of the informational and analytical materials necessary for a successful process of approval of amendments to the Procedure for approval of the design of vehicles, their parts, and equipment, which was approved by the order of the Ministry of Infrastructure of Ukraine dated 17.08.2012 # 521, and the draft order of the MIU "On approval of the Procedure for evaluation of the activity of the certification body for the individual approval of motor vehicles, parties of parts and equipment" was prepared
- Draft order of the MIU "On approval of the Procedure for evaluation of the activity of the certification body for the individual approval of motor vehicles, parties of parts and equipment"
- Draft Resolution of the Cabinet of Ministers of Ukraine "On Amendments to the Procedure for conducting a contest for the transportation of passengers on the bus route of general using, approved by the Resolution of the Cabinet of Ministers of Ukraine dated 03.12.2008 # 1081"
- Draft Resolution of the Cabinet of Ministers of Ukraine "On Amendments to the Rules for the provision of passenger motor vehicle services, approved by the Resolution of the Cabinet of Ministers of Ukraine from 18.02.1997 # 176"
- Draft Resolution of the Cabinet of Ministers of Ukraine "On amendments to the Procedure for the implementation of state control on road transport, approved by the Resolution of the Cabinet of Ministers of Ukraine dated November 8, 2006 # 1567
- Draft order of the Ministry of Infrastructure "On the recognition of such that lost its action the order of the State Department of marine and river transport dated 07.08.2000 # 59"
- There was registered a row of drafts the Law of Ukraine at the Verkhovna Rada of Ukraine, namely"
- On Amendment to certain legislative acts of Ukraine in the field of safety of exploitation of wheeled vehicles in accordance with the requirements of the Association Agreement between Ukraine, on the one hand, and the European Union, the European atomic energy community and their member states, on the other hand", # 7317 dated 17.11.2017
- "On amendments to certain legislative acts of Ukraine concerning individual issues of conducting of dimensions and weight control", # 7318 dated 17.11.2017
- "On amendments to the Law of Ukraine "On roads" concerning the audit of road safety" # 7320 dated 17.11.2017

Reform of public road system

- The elaborated analytical materials on the adaptation of the provisions of the Resolution of the Cabinet of Ministers of Ukraine from 28.12.2016 # 1065 into the requirements of the present time in accordance with the current legislation of Ukraine were handed to the group of legal specialists
- The necessary analytical materials to design a draft the Resolution of the Cabinet of Ministers of Ukraine "On Amendments to Item 1 of Annex 1 to the Resolution of the Cabinet of Ministers of Ukraine dated April 18, 2012 No. 606" and the order of the Cabinet of Ministers of Ukraine "Some issues of the reform of the state administration system of the highways"
- The draft Agreement between the Cabinet of Ministers of Ukraine and the Government of the Republic of Bulgaria on the organization of international direct cargo rail and ferry transportation between Ukraine and the Republic of Bulgaria

Reform of state enterprises

- The analysis of current issues of PJSC "Ukrainian Railway" was continued and recommendations were provided
- The draft Resolution of the Cabinet of Ministers of Ukraine "On approval of the Procedure for disposal of the property of Public joint-stock company "Ukrainian Railways"
- The draft order of the MIU "On the establishment of a Monitoring committee" under the MIU was handed
- The Charter of the State Enterprise "International airport "Boryspil" was prepared



The development of Silk Route transport corridors

- The analysis of tariff policy in Georgia, Azerbaijan, Kazakhstan, and China was carried out

- The draft order of the Cabinet of Ministers of Ukraine "On approval of plans of measures for the preparation of pilot concession projects in the field of Infrastructure", which was designed with the PPP Project Office

Materials were prepared for meetings with other potential international and domestic investors on attracting investment in the development of transport infrastructure: Astarta Holding, Risoyl, Brooklyn, ADM, Fram Shipping, POSCO, Treksim, and others

- As result of the analysis of the appeal of LLC "BNK Ukraine" the proposal was submitted to support the introduction of a tariff rate of \$ 11.88 per 1 ton of crude oil in the wagons of the PJSC "Ukrzaliznytsya" on the Odessa-Peresyp Berezhely railway route. The decision was based on the fact that the said company reasonably declared use of other railway routes bypass the territory of Ukraine. The possible consequence of the change of the route may be the loss of Ukrzaliznytsya about \$ 2,000,000. As of today the relevant act adopted by the Ministry

- The Ministry has made significant progress in increasing the attractiveness of transit routes through Ukraine to Asia as an alternative to routes of the Russian Federation. Such achievements include joining PJSC "Ukrainian Railways" to the Trans-Caspian International Transport Route, concluding the Agreement with the Government of Georgia on the organization of direct international rail and ferry traffic between ports of Ukraine and Georgia, concluding the Agreement on combined transport between Ukraine and Turkey for multimodal transportation, ratification of the Protocol on the additions to the Basic Multilateral Agreement on International Transport regarding the development of the Europe-Caucasus-Asia Corridor. However, such steps are not enough. Thus, the main problem remains, namely high tariffs for ferry transport, which annul any attraction of Ukraine's transit routes bypass the Russian Federation to the countries of Asia (transit traffic by the routes of Ukraine is more expensive by about 80% than by the roads of the Russian Federation), as well as a significant time of goods delivery does not contribute to the attractiveness

- Formation of new logistic solutions for the use of transit potential of the Ukrainian transport system and, consequently, the creation of a reliably func-

tioning transit transport bridge connecting the countries of Europe and Asia, in particular considering Ukraine's participation in the implementation of the initiative of the Chinese side regarding the creation of the "Economic Belt of the Great Silk Road"

- Technical and technological conditions of multi-modal (combined) carriage from Asia and the Middle East to transit through the territory of Ukraine were agreed with the partner countries

- Use of the Viking and Zubr trains, passing through the Republic of Belarus in the direction of Lithuania, Latvia, Estonia and further to the Scandinavian countries

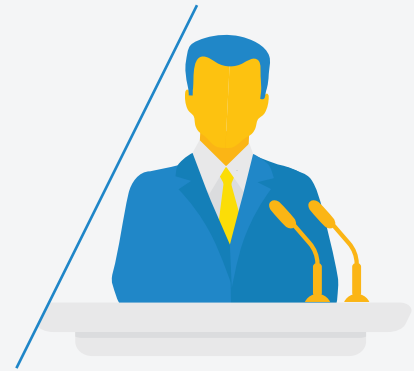
- The initiative of the Ukrainian side on the creation of a new international transport corridor was supported by the Baltic Sea - Black Sea - Caspian Sea; - the decision was made to extend the Trans-European transport network to the neighboring EU countries, including Ukraine, and the division of the regional network into "key" and "basic"

- The Agreement between the Cabinet of Ministers of Ukraine and the Government of Hungary on international combined transport has been ratified

- Within the framework of the international transport conference "Integrated Transport Corridors in Europe-Asia", the initiative of the Ukrainian side to create a new international transport corridor for the Baltic Sea - Black Sea - Caspian Sea and 18 partner countries - approved the draft Multilateral Intergovernmental Agreement, the provisions of which will allow to form a mutually beneficial transport policy for the organization of transport between regions of the Baltic, Black and Caspian seas

- The Agreement with the Government of Georgia on the organization of direct international rail and ferry traffic between ports of Ukraine and Georgia

International Mayors Summit (IMS)



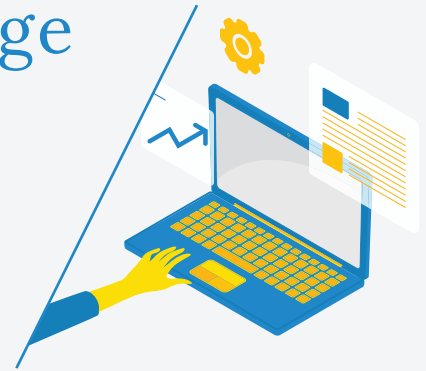
- International Mayors Summit - was launched in 2016 as a knowledge exchange platform for local government leaders and representatives of the major stakeholders in local development at global level.
- NGU "FSRU" assisted in conducting IMS Kyiv on November 28-29, 2017. The IMS focused on innovations transforming cities into services to respond to the needs of their citizens, as well as to global challenges such as environmental issues, cybersecurity, and inclusiveness.



> The key deliverables

- More than 150 Ukrainian heads of cities and leaders of local self-government from eight countries of the world took part in the summit
- Various formats: performances by world-famous experts, workshops, presentations of Deloitte development indexes, panel discussions, "no-tie" meetings and UNIT City's excursion
- The speakers are representatives of Canada, Israel, Slovakia, Argentina, Sweden, the United Kingdom, Poland, Netherlands, WNISEF, Arturo Gonzalez (PhD, Senior Director of Global Public Policy Visa USA) and representatives of Ukraine (Vitali Klitschko (Head of Kyiv City State Administration), Volodymyr Groisman (Prime Minister of Ukraine), Mikhail Shelmba (General Director, Data-group) and others
- The signing of a manifesto on cooperation and interaction in the development of innovation. The purpose of the document is to stimulate Ukrainian mayors to innovate, collaborate with technology startups, business, creative industries, and artistic groups

The Technovation Challenge Ukraine project



> Goal

- Is to promote the participation of girls from Ukraine aged 10-18 in the world's largest IT competition - "Technovation", informing and promoting the involvement of girls in the IT industry

> The key deliverables

Organization and holding in Ukraine of a training program on IT entrepreneurship among girls (10-18 years old) within the framework of the Technovation Challenge

- Curriculum translated into Ukrainian
- 40 teams from Ukraine registered for participation in the Technovation Challenge competition (more than 150 girls)
- 15 teams completed all phases of training and developed mobile applications (as well as marketing, business plans, demo and pitch video)

- More than 50 mentors are involved in working with girls

Organization of the first regional presentation event for Technovation Challenge Ukraine - Kyiv, May 13, 2017

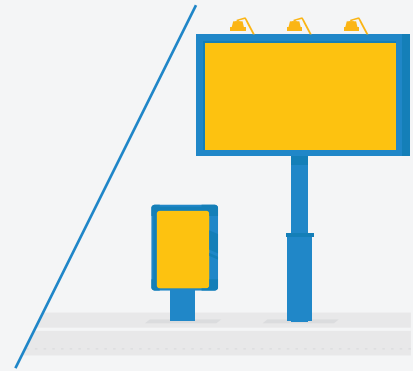
- 14 participating teams arrived in Kyiv and completed mobile applications that were developed within the framework of the Technovation Challenge, defined winning teams, prizes awarded to them

Organization of the visit of the visit to the Global Pitch Event in San Francisco from 7 to 11 August 2017

- One team that won the Technovation Challenge in Ukraine visited the Global Pitch Event in San Francisco from 7 to 11 August 2017. Girls visited workshops of the best IT professionals, get acquainted with other young developers



Correction, update, and verification of Kyiv Advertising fixture location data



> Goal

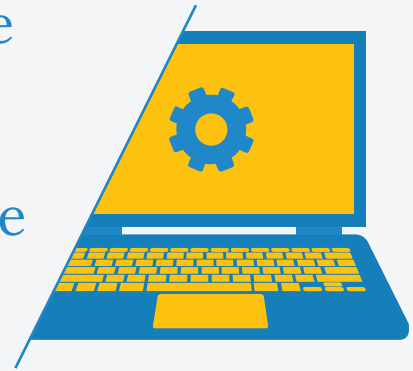
- Is to ensure a unified approach to placing outdoor advertising and to develop a scheme for the safe placement of outdoor advertising in Kyiv.

> The key deliverables

- Geodetic survey of on-ground objects of outdoor advertising in Kyiv and signs locations for unregulated pedestrian crossings (the objects) - 8770 objects
- Identification of problems and finding ways to solve them
- The processing of survey results of geodetic objects is carried out and verified
- The test pieces of quartz are made
- Office processing of vector map layers



Experimental development in the field of social sciences and humanities – informational and analytical system of modular type on the implementation of AA



GOVERNMENT OFFICE
FOR EUROPEAN AND
EURO-ATLANTIC
INTEGRATION



The Project is designed to address and contribute towards Ukraine's progress in implementing the AA/DCFTA by means of reinforcing existing capacities and improving the performance of the Government Office for European & Euro-Atlantic Integration (CMU-GOEEI) in its coordinated effort to implement economic and sector policies deriving from Ukraine's commitments under the Ukraine AA/DCFTA.

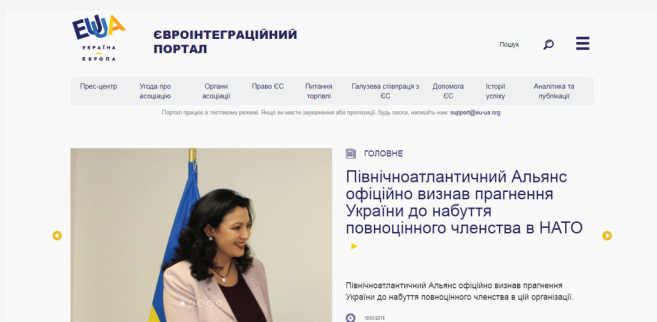
> The key deliverables



The information portal eu-ua.org is developed



The monitoring tool is developed



Історії успіху



Євроінтеграція – це активний діалог і обмін досвідом. – Юлія Гудошник

31/01/2018

В рамках нашої інформаційної кампанії «Євроінтеграція: сила можливостей» своїм досвідом навчання в ЄС ділиться студентка Юлія Гудошник.



Євроінтеграція дає поштовх бізнесу. – Антон Яременко

24/01/2018

В рамках інформаційної кампанії «Євроінтеграція: сила можливостей» пропонуємо вам чергову зустріч з успішними українцями. Цього разу ми поспілкувалися з Антоном Яременком, директором компанії з виробництва осетрів.

**Non-governmental union
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(NGU “FSRU”)**

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